



# Minutes of the 2025-2026 Board of Directors Videoconference

February 26, 2026

The 2025-2026 Toastmasters International Board of Directors met on February 26, 2026, with International President Rochat, DTM, presiding. The other officers and directors present were, Distinguished Toastmasters all: McGhee, Seshadri, Gamester, Spear, Baylor, Bown, Fedele, Horberry, Lee, Lucas, Periasamy, Raneri, Saineni, Sukumaran, Taylor, Tonna, and Zaini. Chief Executive Officer Rex and the following World Headquarters team members were also present: Hollenbeck, Lam, Lurquin, Hayden, Passow, Shah, Welsh, Wingrove, Barr, Villa, and Kyriazis. International Director Oluyide was absent.

1. The agenda was adopted as presented.
2. The Board received the report (attached) of the February 12, 2026, Executive Committee meeting as presented by International President-Elect McGhee. The Board accepted the Committee's report as presented in items #1, 2, 3, and 4. Item #5 was considered subsequently by the Board.

The Board adopted item #5.

3. The Board received the report of the Board Presentations Working Group as presented by the co-chairs, Immediate Past International President Spear and Second Vice President Gamester. The working group was tasked with developing several mission-focused presentations that can be adapted by Board Members as appropriate when presenting at events throughout the organization. The working group also looked at the process around Board Member visits. The Board accepted the working group's recommendations. The use of the presentations and associated resources will be implemented, along with efforts for continued updates and improvements in the future.

The International President and the Chief Executive Officer, with the concurrence of the International President-Elect, adopted amendments to Protocol 11.5: Board of Directors Visits (attached), effective upon publication of these minutes.

4. The Board received the report of the Smedley Fund Committee as presented by the chair, First Vice President Seshadri. In accordance with the authority granted to the committee by the Board, the committee reviewed and considered a subsidy request from the District 81 Director on behalf of four Member Clubs in Jamaica for dues assistance as a result of Hurricane Melissa. The committee approved a disbursement from the Smedley Fund for dues assistance for the April to September 2026 renewal period, contingent upon confirmation of each member's status by the Member Club.

5. The Board received an update on the organization's performance through the end of January 2026. Though not finalized, Chief Executive Officer also shared a preview of some of the results for February 2026.

As there was no other business on the agenda, the meeting was adjourned.

Pursuant to Protocol 11.3: Board of Directors Confidentiality, items contained in the minutes of this meeting were classified as "unrestricted" upon distribution of the minutes by World Headquarters, not to include any matters marked "restricted" or "highly confidential."



Kristen Kyriazis  
Secretary

Distribution: Board of Directors  
Nonprofit General Counsel  
Chief Executive Officer  
Past International Presidents  
Past International Directors



# Minutes of the 2025-2026 Executive Committee Meeting

February 12, 2026

The 2025-2026 Toastmasters International Executive Committee met on February 12, 2026, with International President Rochat, DTM, presiding. The other officers present were, Distinguished Toastmasters all: McGhee, Seshadri, Gamester, and Spear. Chief Executive Officer Rex and the following World Headquarters team members were also present: Lam, Shah, Welsh, Wingrove, Barr, Villa, and Kyriazis. No Committee members were absent.

1. The agenda was adopted as presented.
2. The Committee received an update on the organization's performance. Chief Executive Officer Rex compared the progress made through the end of January 2026 to the organizational goals from the Strategic Plan.
3. The Committee reviewed and approved the signers on District bank accounts as submitted by each District below on the District Signature Form, retroactive to July 1, 2025. The signers for the following Districts are authorized to use corporate funds at the District, Division, and Area levels and in this capacity act on behalf of Toastmasters International:

F	17	40	85	125
8	29	47	97	130
10	33	54	112	
13	38	67	121	

The following Districts do not operate a local bank account and are not required to submit a signature form: 88, 107, and 128

The Committee will review signature forms from the following Districts, upon receipt at a future meeting:

16	37	56	69	98
19	43	57	71	99
24	44	58	73	123
25	45	59	80	126
31	46	60	91	
35	55	68	92	

4. The Committee discussed ways to increase awareness about the Ralph C. Smedley Memorial Fund® and cultivate relationships with contributors. The Committee recommends that the Board implement the first phase of the Smedley Fund Champions program, wherein Board Members will promote the fund as part of their ambassador role.
5. **HIGHLY CONFIDENTIAL**

As there was no other business on the agenda, the meeting was adjourned.

Pursuant to Protocol 11.3: Board of Directors Confidentiality, items contained in the minutes of this meeting were classified as “unrestricted” upon distribution of the minutes by World Headquarters, not to include any matters marked “restricted” or “highly confidential.”



Kristen Kyriazis  
Secretary

Distribution: Board of Directors  
Nonprofit General Counsel  
Chief Executive Officer  
Past International Presidents  
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## Board of Directors Visits

1. The purposes of Board Members' District visits are: to evaluate and increase the effectiveness of the District in achieving the District mission; to meet with Toastmasters members and leaders and with business and community leaders; to represent the organization at District events; to share the organization's message as directed by the International President; to participate in club-building and strengthening opportunities; and to publicize Toastmasters International and its brand through media.
- ~~2. International Directors are expected to visit Districts as approved by the International President.~~
- 2. The International President develops and finalizes the annual schedule of District visits in cooperation with the Chief Executive Officer.**
  - ~~3-A.~~ International Officer visits to Districts are scheduled every eight (8) years, or as deemed necessary by the International President based on criteria which may include:
    - ~~A-I.~~ The elapsed time since an International Officer last visited the District.
    - ~~B-II.~~ The performance of the District and benefit the visit can create for the District.
    - ~~C-III.~~ The number of International Officer visits to Districts in the region within the same program year.
    - ~~D-IV.~~ The convenience of combining an already scheduled District visit with a visit to another District.
  - B. International Directors visits to Districts are scheduled every two (2) or three (3) years or as deemed necessary by the International President. If possible, International Directors will visit all of the Districts in their region during their term.**
- ~~4. International Directors request District visits by submitting a proposed visit schedule to World Headquarters for consideration by the International President or International President-Elect (depending on who will be International President at the time the visits will occur). World Headquarters confirms each visit, in writing, to the International Director and the appropriate District leaders.~~
- ~~5-3.~~ Districts must accept visits by Board Members.
- ~~6-4.~~ **Additional** visits to Toastmasters events may require prior approval of the International President or International President-Elect (depending on who will be International President at the time the visits will occur). **Visits that are part of the annual schedule will take priority.** ~~The approval process is managed through World Headquarters. All requests must include details about the reasons for the proposed visit.~~

**A. International Officers**

- I. **Online International Officer visits to Toastmasters events do not require prior approval.**
- II. **Onsite International Officer visits to Toastmasters events that do not require prior approval are:**
  - a. **Visits to club meetings as an attendee.**
  - b. **Visits to Area, Division, and District events as an attendee.**
- III. **Onsite International Officer visits to Toastmasters events that require prior approval are:**
  - a. **Visits to events as a presenter, keynote, or educational speaker that incur any expenses.**
  - b. **Visits to events as a presenter, keynote or educational speaker at which another Board Member, Region Advisor, or other notable Toastmaster(s) will be presenting.**

**B. International Directors**

- I. **Online International Director visits to Toastmasters events in their region do not require prior approval. Online visits outside of the International Director's region require prior approval but are generally not allowed.**
- II. **Onsite International Director visits to Toastmasters events that do not require prior approval are:**
  - a. **Visits to club meetings in their region as an attendee.**
  - b. **Visits to Area or Division, events in their region as an attendee.**
  - c. **Visits to District events in their home District as an attendee.**
- III. **Onsite International Director visits to Toastmasters events that require prior approval are:**
  - a. **Visits to events outside of their region (generally not allowed).**
  - b. **Visits to events as a presenter, keynote or educational speaker that incur any expenses.**
  - c. **Visits to events as a presenter, keynote or educational speaker at which another Board Member, Region Advisor, or other notable Toastmaster(s) will be presenting.**

~~A. Visits to club meetings within the Board Member's region may be made at any time. Visits to club meetings outside of the Board Member's region require prior approval. Reimbursement is not provided.~~

~~B. Visits to Area and Division events within the Board Member's home District or region may be made at any time as an attendee. Visits to such events as a presenter or an ambassador for the organization require prior approval. Reimbursement is not provided.~~

~~— Visits to Area and Division events outside the Board Member's region require prior approval. Reimbursement is not provided.~~

~~C. Visits to District events within the Board Member's home Districts may be made at any time as an attendee. Visits to such events as a presenter or an ambassador for the organization require prior approval. Reimbursement may be provided with the International President's prior approval.~~

~~— Visits to District events within the Board Member's region that are not part of the approved schedule require prior approval. Reimbursement may be provided with prior approval.~~

~~D. District visits outside the Board Member's region require prior approval. Reimbursement is not provided.~~

- 5. When prior approval is required, requests for additional visits are submitted for the consideration of the International President or International President-Elect (depending on who will be International President at the time the visits will occur).**
- 6. When prior approval is not required Board Members provide event information to the International President prior to the event.**
- 7. Additional visits will not be reimbursed, except at the discretion of the International President in consultation with the Chief Executive Officer.**